

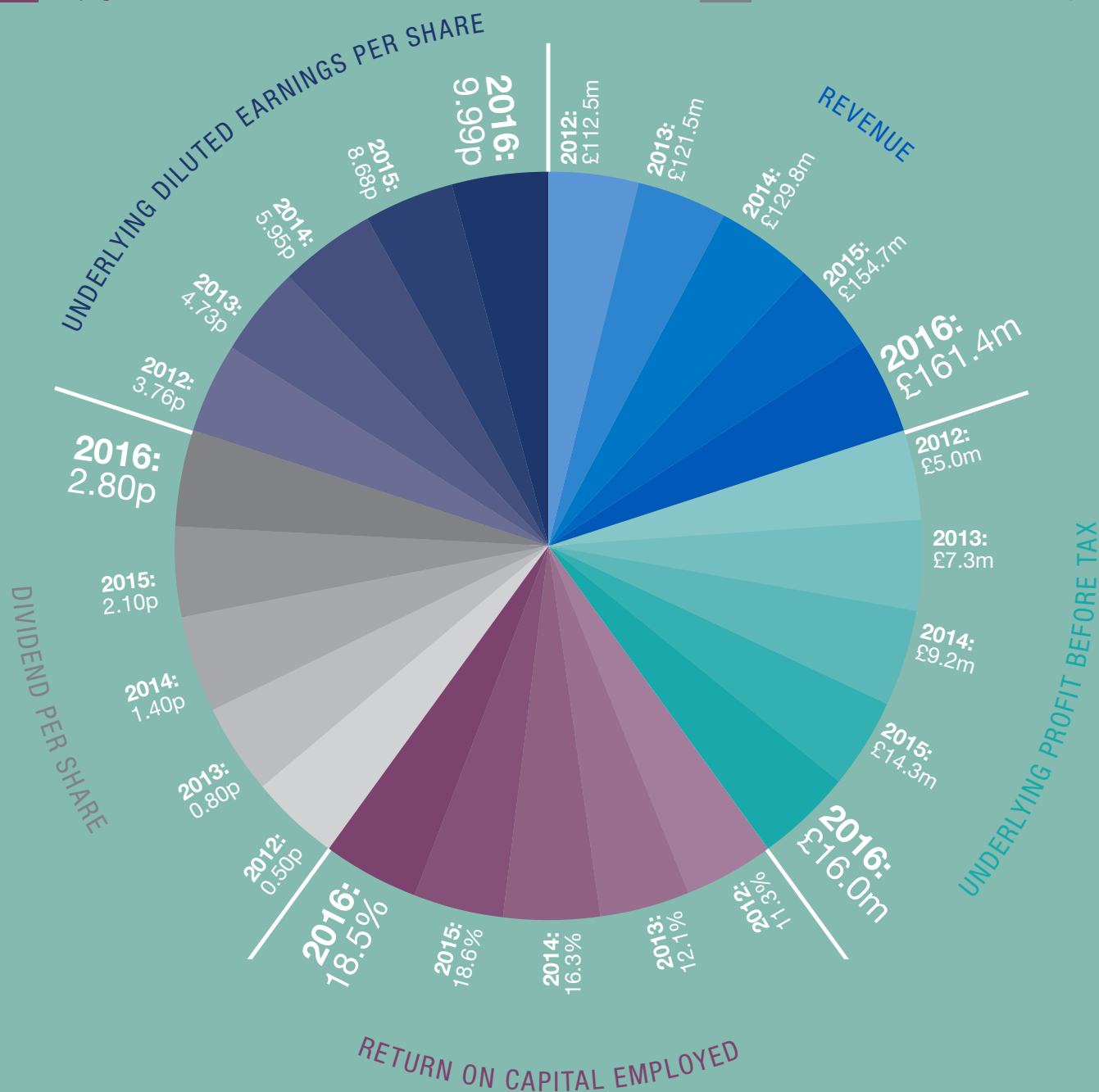
# Financial highlights



See our financial KPIs  
on pages 28 and 29



See our financial statements  
in the Governance & financials report



## Operational highlights

- Acquisition and successful integration of Kuhlmann, Germany
- Our proven core strategy drives a 3% organic increase in sales to multinational OEMs
- Launch of the new TR Fastenings website [www.trfastenings.com](http://www.trfastenings.com) provides a go-to technical resource for the industry
- Operational efficiencies and gross margin improvements drive underlying operating margin increase of 50bps



Read about our Strategy  
on pages 14 and 15



See Strategy in action – Acquisitions  
on pages 18